



ANNUAL REPORT
2019-2020





OUR MISSION

San Francisco Public Works enhances the quality of life in San Francisco by providing outstanding public service.

We design, build, operate, maintain, green and improve the City's infrastructure, public right of way and facilities with skill, pride and responsiveness in partnership with the San Francisco community.

OUR CORE VALUES

Our core values are an aspirational set of beliefs and commitments for how we treat each other. They explain who we are as an organization and reflect our collective, fundamental beliefs.

Our core values are constant, essential and enduring as they embody the traits and qualities that represent Public Works' highest priorities.

RESPECT:

We treat each other with respect.

We communicate openly and fully.

We listen to one another, to our clients and to the community.

We value the safety of our workforce and the public.

INTEGRITY:

We behave with integrity.

We work together as one team.

We are accountable to ourselves, to each other and to the public.

We are all responsible for our successes and failures.

We practice safety every day.

RESPONSIVENESS:

We are responsive to the diverse needs of all communities.

We pursue new ideas and ways of working.

We celebrate our accomplishments.

We incorporate safety as key to quality customer service.

OUR STRATEGIC PLAN

Our Strategic Plan is a living document that drives what we do at San Francisco Public Works.

It helps us make informed decisions about where to best direct our resources efficiently and effectively.

GOAL 1:



Be the best place to work.

GOAL 2:



Drive innovation and exceptional service.

GOAL 3:



Improve and inspire stewardship of public spaces.

A MESSAGE FROM ALARIC DEGRAFINRIED

Acting Director, San Francisco Public Works



The 2019-20 Fiscal Year started out like many others; we at San Francisco Public Works were cleaning streets, designing and maintaining City buildings and parks, paving streets, pruning trees, organizing volunteer events – in short, performing our day-to-day work to keep San Francisco clean, safe and resilient.

But then, in March 2020, the COVID-19 global pandemic roared into our lives, immediately changing how we all live and work.

We quickly pivoted how we work to deal with the impacts of the COVID-19 virus on our employees and all of the communities we serve.

San Francisco was one of the first cities in the nation to enact a shelter-in-place order to slow the spread of COVID-19 and Public Works employees – all designated Disaster Service Workers – immediately began helping the City get through this unprecedented pandemic.

Just some examples of our response: We identified, designed and set up safe sleeping sites and shelters for San Francisco’s vulnerable street population; readied COVID-19 testing sites and neighborhood health centers to meet the fast-growing demands of the health crisis; secured shuttered subway stations to prevent vandalism; expanded

our Pit Stop public toilet program; and deployed workers with finance, communications, administrative, operational, planning and logistical skills to help staff the regional and citywide COVID Command Center to respond to the crisis.

Throughout the urgent challenges of the pandemic response, we also continued to deliver other projects and programs that improve the quality of life for the people of San Francisco. Among them were a new family-friendly mini-park in the Tenderloin, an innovative waterfront shelter, a redesigned street in the South of Market that improves safety for people who walk and bike; the overhaul of the historic Third Street Bridge and hosting a successful event that drew thousands of volunteers on a single day to clean up and beautify bayside neighborhoods.

This annual report highlights these accomplishments and more during the extraordinary 2019-20 Fiscal Year. I am incredibly proud to have led the department through these challenges and I look forward to our continued work serving the City and helping our entire region begin the recovery phase.

For more in-depth information on our projects, programs and people, please visit our website: sfpublicworks.org.

OUR ORGANIZATION:

Alaric Degrafinried
Acting Director

OPERATIONS

Carla Short
Acting Deputy Director
Larry Stringer, Outgoing Deputy Director

INFRASTRUCTURE DESIGN & CONSTRUCTION

Suzanne Suskind
City Engineer, Acting Deputy Director
John Thomas, Outgoing Deputy Director

BUILDING DESIGN & CONSTRUCTION

Ron Alameida
City Architect, Acting Deputy Director

FINANCE & ADMINISTRATION

Julia Dawson
Deputy Director

POLICY & COMMUNICATIONS

Rachel Gordon
Director

ARCHITECTURE

Julia Laue, Manager
Provides programming, architectural design, site and master planning, conceptual design and construction administrative services. Our architects work closely with client departments and community groups to create architecture at a level of excellence that respects the urban context and reflects the uniqueness of San Francisco neighborhoods.

BUILDING REPAIR

William Pressas, Superintendent
Provides quality professional construction, repair and remodeling for City-owned facilities. It also provides emergency-repair services around the clock, ensuring that police, fire and other public safety operations are fully functional at all times.

CENTRAL OPERATIONS

Darlene Frohm, Superintendent
Runs community programs, including Graffiti Watch, Community Clean Team, Adopt-A-Street, urban harvesting, street parks, Green Benefit District and Pit Stop public toilets. It also operates the Outreach and Enforcement (OnE) Team and oversees apprenticeship programs.

CONSTRUCTION MANAGEMENT (BUILDINGS)

Albert Ko, Manager
Provides oversight and quality assurance for building projects during the construction phase of project delivery. By working closely with design staff and constituents on Public Works projects, as well as those of our client City departments, the construction management team strives to ensure that design is successfully delivered.

ENGINEERING

Patrick Rivera, Manager
Consists of mechanical, electrical, structural, hydraulics and streets and highway sections. The division designs streetscapes, manages roadway paving and construction, curb ramps, sewer pipe installations, retaining walls, stairways, building systems and more. The team also coordinates disability access and regulatory affairs.

EMERGENCY MANAGEMENT PROGRAM

Cynthia Chono, Manager
Works to continuously improve our capability to prepare for, respond to and recover from both natural and human-inflicted disasters.

FINANCE

Bruce Robertson, Manager
Oversees budget preparation; capital planning, contract analysis, administration and reporting; grants research and administration; and accounting. It also prepares, analyzes and produces reports to implement and manage our projects and programs. Responsibilities include the creation and monitoring of the annual budget; preparation of an annual indirect cost plan; participation in bond authorizations and sales; development of the capital plan; and grant proposals. Accounting reviews and records financial and purchasing transactions; prepares grant billings and account analyses; collects revenues; disburses funds; and guides funds through required procedures until final liquidation. Contract Administration is responsible for advertising bids; distributing plans and specifications; receiving bids; processing documents; handling bid protests; awarding contracts; and ensuring compliance with insurance, bonding and licensing requirements.

INFORMATION TECHNOLOGY

Kevin Lin, Chief Information Officer

Designs, programs, operates and maintains all department-wide automated information systems and equipment. Services include process analysis and planning; software development, configuration and implementation; network and hardware installation; technology operations; help desk and security; and software support and system compliance functions.

LANDSCAPE ARCHITECTURE

Jennifer Cooper, Manager

Provides design services for playgrounds, parks, streetscapes, bike lanes, green infrastructure and urban design, from planning through construction. Working closely with the community, our designers create open space that is safe, equitable and beautiful.

PERFORMANCE AND STRATEGIC PLANNING

Alexandra Bidot, Manager

Monitors key activities of the agency to improve the quality of services delivered, as well as support the monitoring and measurement of the Strategic Plan.

PROJECT CONTROLS AND SERVICES

Assists, augments and provides specialized services, such as materials testing, contract preparation, site remediation and contract management, with a focus on buildings, infrastructure and transportation projects.

PROJECT MANAGEMENT AND CONSTRUCTION (INFRASTRUCTURE)

Patrick Rivera, Acting Manager

Responsible for project management for all phases of our infrastructure projects, including planning, design and construction for streets and highways, streetscapes, curb ramps and other infrastructure projects. The division's capital improvements section works with other City agencies to provide construction management services for new development within the City.

PROJECT MANAGEMENT (BUILDINGS)

Charles Higuera, Acting Manager

Delivers major capital building projects through planning, design, regulatory approval and construction processes. The bureau administers a variety of major projects on behalf of City agencies.

STREET AND SEWER REPAIR

Matt Naclerio, Superintendent

Oversees paving and street repair work, sewer repair, patch paving and pothole fixes; installation of traffic control devices (speed humps, raised crosswalks, speed tables); installation/modification to catch basins, manholes and culverts; grinding and paving for installation of ADA curb ramps; ongoing sand clearing from Great Highway roadway and promenade.

STREET ENVIRONMENTAL SERVICES

Peter Lau, Superintendent

Keeps the City's streets, sidewalks and other public spaces clean with mechanical and manual sweeping, graffiti abatement, power washing and encampment cleanups.

STREET-USE AND MAPPING

Bernie Tse, Acting Manager

Ensures that City sidewalks and streets are safe and accessible by permitting and inspecting the use of the public right of way. The bureau also does surveying and maintains the official map of the City and County of San Francisco.

UNIVERSITY OF PUBLIC WORKS

Siobhan Kelly, Manager

University of Public Works is our in-house training and education program that offers a variety of courses to improve our employees' technical skills and provides a forum where staff can learn about cutting-edge and effective strategies.

URBAN FORESTRY

DiJaida Durden, Acting Superintendent

Oversees median maintenance, tree planting, maintenance of City-owned trees and runs the StreetTreeSF program. In addition, crews repair sidewalks and build curb ramps.



AWARDS & RECOGNITIONS

BUDGET PRESENTATION, FISCAL YEAR 2019-2020

Distinguished Budget Presentation Award

National Government Finance Officers Association

FIRE STATION NO. 5

2019 San Francisco Collaborative Partnering Awards

Buildings \$10M-\$30M, Silver Level Winner

FIRE STATION NO. 16

The Decade's Best Buildings in a Changing SF

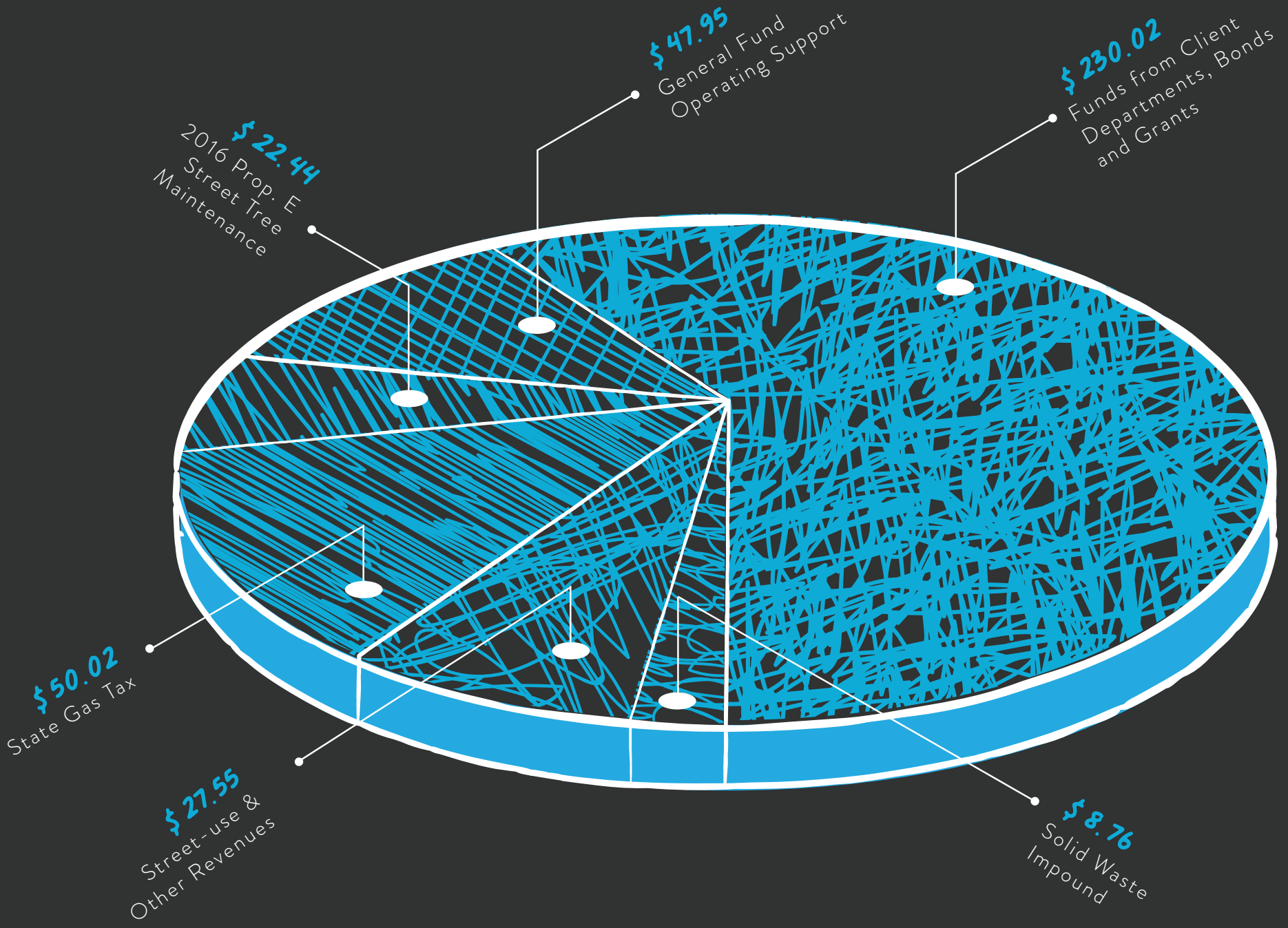
San Francisco Chronicle, John King

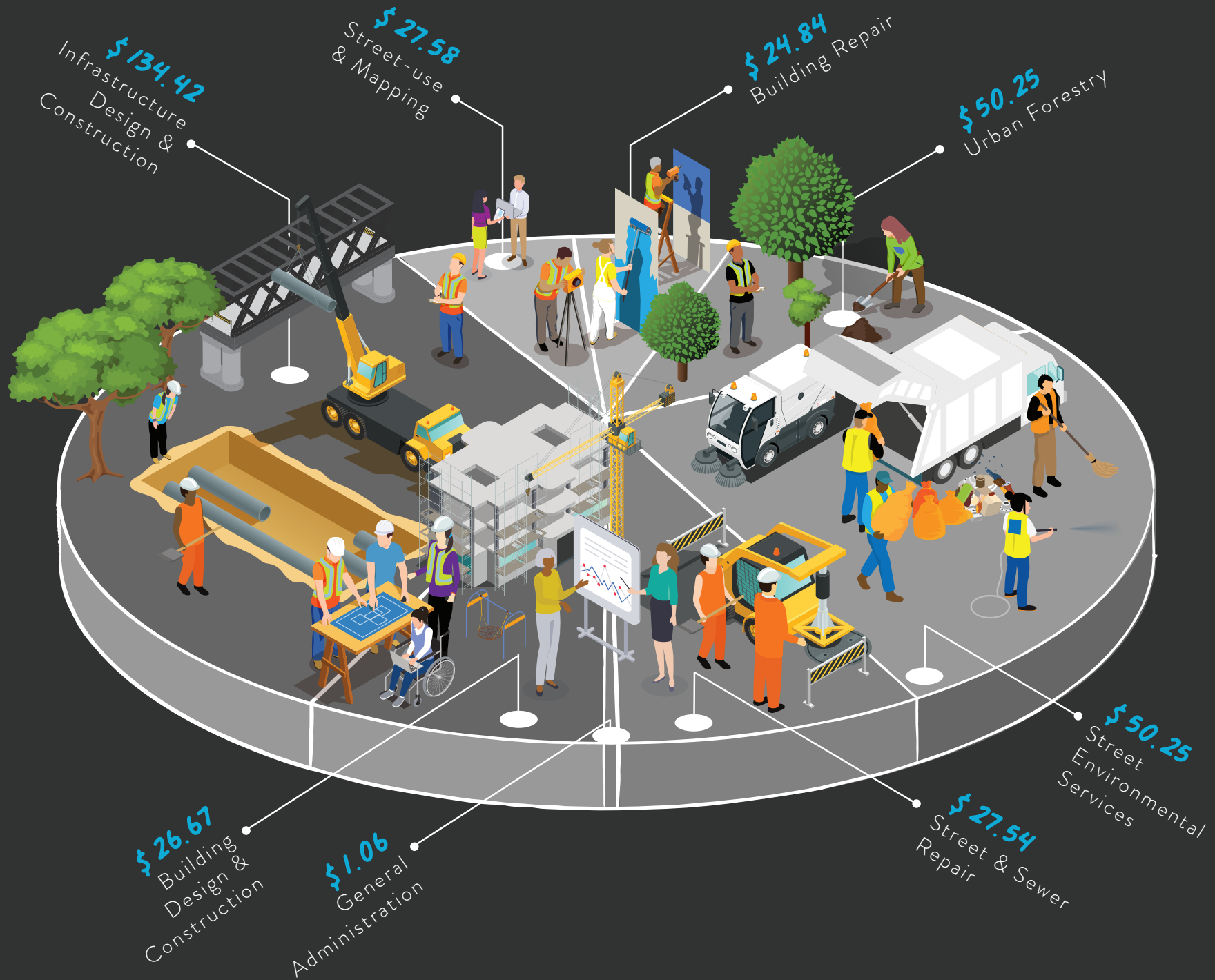
MOSCONE CENTER EXPANSION AND IMPROVEMENT

SEAONC/SEAOC 2020 Excellence in Structural Engineering Awards

New Construction, Award of Excellence

BUDGET: Sources (in millions)





BUDGET: Uses (in millions)

We are committed to rebuilding the public trust,

FROM THE GROUND UP:

STARTING
HERE

PANDEMIC
19 COVID-19 Response
42 Thank You, SF

SOIL
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51 Tree Planting

STREETS
55 Streets of SF
59 Townsend Street
61 Streetscapes
63 Trenton Alley
65 CleanCorridorsSF



PARKS

- 69 Turk-Hyde Mini Park
- 73 Washington Square Park

BUILDINGS

- 77 SAFE Navigation Center
- 81 SFPD Motorcycle Police and Crime Lab
- 82 SFFD Station No. 8
- 82 SFFD Station No. 49
- 83 SFFD Station No. 35
- 85 Earthquake Safety and Emergency Response Bond

BRIDGES

- 88 Steiner Pedestrian Bridge
- 91 Third Street Bridge

PEOPLE

- 94 Civic Pride
- 95 Pit Stops
- 95 Partnering Success
- 95 Lunar New Year Parade
- 97 Racial Equity
- 99 Love Our City

See it all through our projects and programs in the following pages.

from the ground up:

PANDEMIC



There are few times in our lives when we know immediately that what we're experiencing is historic. We are in one of those moments now with the COVID-19 pandemic. San Francisco Public Works employees, as designated essential workers, are on the front line of the City's response, putting their know-how and moxie to good use.



Stay 6 feet apart

任何時候都要和人保持6英尺距離

Manténgase al menos 6 pies de distancia
el uno del otro a todo momento.

Manatili ng anim (6) talampakan ang distansya


SF.gov/coronavirus

ESSENTIAL WORKERS DURING

COVID-19

Our #LoveOurCity motto means more now than ever before.

Public Works served at the forefront of the City's response to COVID-19 that kicked into high gear when San Francisco's stay-at-home order went into effect on March 17, 2020. The diverse skills of our staff was put to work immediately.

Our construction management and design teams identified and developed safe sleeping sites to move unhoused residents out of dangerous encampments and into healthier and safer environments. Our painters, electricians and plumbers built the safe sleeping sites and our street cleaning and landscape crews also pitched in.

We greatly expanded the Pit Stop public toilet program we manage – adding more locations and increasing operating hours. Our carpenters secured transit stations to protect against vandalism and our paving crews helped prepare COVID testing and vaccination sites.

The department helped make neighborhood health centers ready to serve COVID-positive patients, converted part of the City's convention center into a shelter and co-created a permitting program allowing businesses to operate outdoors in the public right of way to help them through the economic crisis.

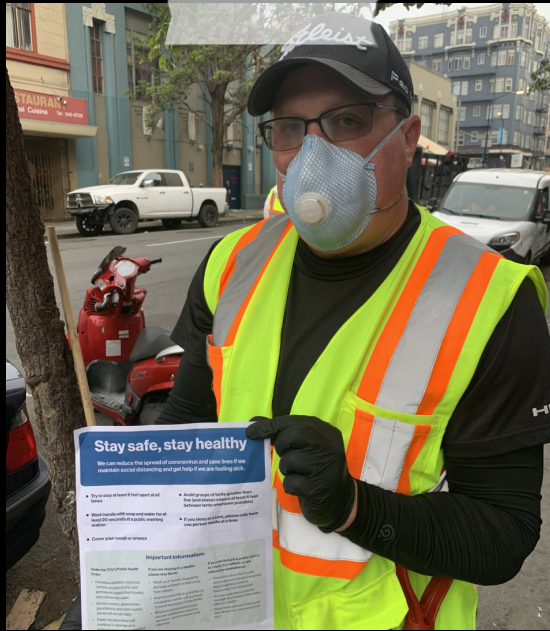
Those on our staff who were able to work from home. While others, donning personal protective equipment, worked in the field.

Many of our employees were deployed to the City's Emergency Operations Center to help respond to the crisis and work collaboratively with other City departments. Among them: specialists in finance, contracts, operations, communications, human resources, community outreach and logistical planning.

As designated essential workers, the everyday work of Public Works employees continued, from filling potholes and responding to tree emergencies to cleaning the streets and designing and managing capital improvement projects. The IT team was crucial in the transition to teleworking.

This unprecedented global pandemic tested us, but our team responded with resilience, innovation and resolve.

KEEPING SAN FRANCISCO SAFE



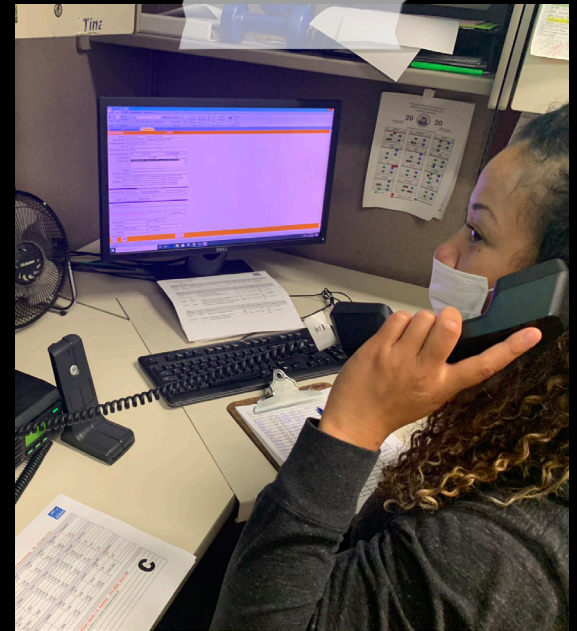
JOHN DUPORT HOLDS UP A SAFETY FLYER FOR PEOPLE LIVING ON THE STREETS DURING HIS CLEANING RUN IN THE TENDERLOIN.



GEORGE SHAMI, FROM OUR STREET & SIDEWALK INSPECTIONS TEAM, PLANS THE RESTORATION OF THE RIGHT OF WAY IN THE MARINA DISTRICT.



JOE HAUFFENHAUS CUTS UP A DOWNED FIGUS TREE.



OUR RADIO ROOM TEAM HANDLES INCOMING CALLS AND DISPATCHES CREWS 24 / 7.



STREET CLEANERS REMOVE BROKEN GLASS FROM MARKET STREET.



CREWS CONDUCT A ROADWAY GRINDING AND PAVING OPERATION.



LOYOLA TERRACE GETS A FRESH LAYER OF ASPHALT.



SHEET METAL CREWS INSTALL A BARRICADE ON THE RICHLAND BRIDGE.



STREET REPAIR CREWS PROMOTE SAFE PRACTICES ON O'FARRELL STREET.

KEEPING SAN FRANCISCO CLEAN



A POWER WASHER SCRUBS AWAY GRIME FROM A BUSY SAN FRANCISCO CROSSWALK.



OUR MECHANICAL SWEEPER REMOVES LEAVES AND LITTER FROM A SAN FRANCISCO STREET.



A STREET CLEANER POWER SCOURS AROUND A BUS SHELTER.



A HOT SPOTS TEAM MEMBER REMOVES DEBRIS FROM AN ABANDONED ENCAMPMENT.



ALBERTO ORTEGA STAFFS A PIT STOP PUBLIC TOILET IN THE HAIGHT-ASHBURY.



VETERAN PAINTER JOSE MARQUEZ REMOVES TAGS FROM A UTILITY BOX.



OUR CREWS RUN A PROACTIVE OPERATION TO TACKLE ILLEGAL DUMPING IN THE BAYVIEW.



NICOLE DE LA GARZA CLEANS UP ABANDONED WASTE.

KEEPING SAN FRANCISCO BEAUTIFUL



GARDENERS SPREAD WOOD CHIPS AT THE SOUTHEAST COMMUNITY HEALTH CENTER.



A RAIN GARDEN TAKES SHAPE NEAR BAKER BEACH.



JUAN LOPEZ PAINTS A LOBBY WINDOW AT MUNI'S FOREST HILL STATION.



STATIONARY ENGINEER JOHN LAMONTE WORKS ON THE HISTORIC LOTTA'S FOUNTAIN TO PREPARE FOR THE ANNUAL 1906 EARTHQUAKE COMMEMORATION.



OMARI STEUBEN WATERS A YOUNG TREE ON 14TH STREET BEFORE SUNRISE.



A TREE CARE TEAM MEMBER CHECKS ON THE HEALTH OF A YOUNG SAPLING.



CREWS PLANT SWEETSHADES ON FEDERAL STREET IN THE SOUTH BEACH NEIGHBORHOOD.

COVID TESTING SITES



ALAN PAYNE WORKS THE BACKHOE TO GRADE A LOT, AS HE AND OTHER MEMBERS FROM OUR STREET REPAIR AND LANDSCAPING CREWS PREPARE A NEW COVID-19 TESTING SITE IN THE SOMA NEIGHBORHOOD.



PUBLIC WORKS BUILDS A NEW TESTING SITE IN THE SOUTH OF MARKET NEIGHBORHOOD AS PART OF THE CITY'S RESPONSE TO THE PANDEMIC.

SHELTERS & SAFE SLEEPING SITES



OUR CARPENTERS BUILD A POPUP SHELTER AT MOSCONE CENTER THAT PROVIDES PEOPLE WITH SEPARATED SLEEPING PODS FOR SAFE SOCIAL DISTANCING.



DENNIS OATES, CONSTRUCTION MANAGER FOR THE CITY'S NAVIGATION CENTERS, LEADS A MULTI-AGENCY TOUR IN THE LOWER POLK NEIGHBORHOOD TO LOOK FOR NEW SAFE SLEEPING SITES.



OUR PAINTERS PREPARE THE SAFE SLEEPING SITE ON FULTON STREET, CREATING SOCIALLY DISTANCED TENT SPACES.



OUR PLUMBERS SET UP ACCESS TO FRESH WATER AT THE FULTON STREET SAFE SLEEPING SITE.



PEOPLE EXPERIENCING HOMELESSNESS SET UP TENTS AT A SAFE SLEEPING SITE AT 130 JONES STREET IN THE TENDERLOIN BUILT BY OUR CREWS.

SAFEGUARDING PUBLIC BUILDINGS



DAVID HERNANDEZ, CARPENTER, WORKS ON A COVID-19 SAFETY PROJECT AT A NEIGHBORHOOD HEALTH CENTER.



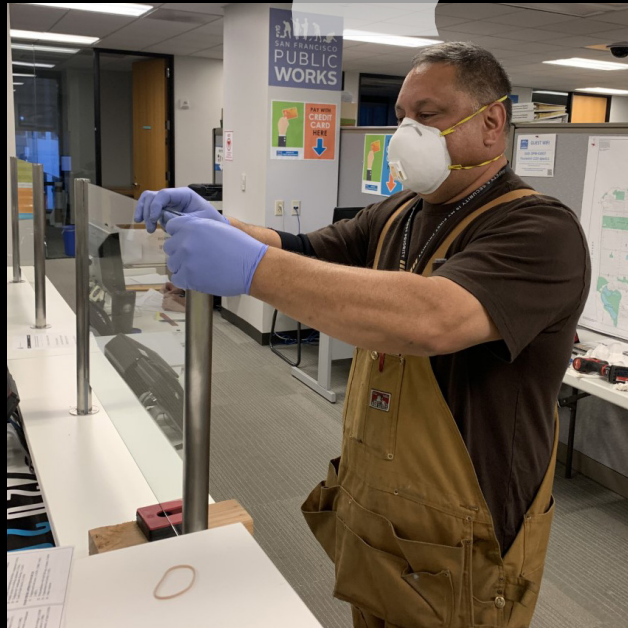
WHEN MUNI SUBWAY SERVICE SHUT DOWN FOR THE COVID-19 PUBLIC HEALTH EMERGENCY, OUR CARPENTERS ANSWER THE CALL AND SECURE THE METRO STATIONS.



OUR CARPENTERS CONSTRUCT STURDY SAFETY BARRICADES TO CLOSE OFF THE MUNI STATION ENTRANCES ON MARKET STREET.



OUR CARPENTER PREPARES A HEATH CENTER TO SERVE PATIENTS DURING THE COVID-19 HEALTH EMERGENCY.



JOE LUVALU ERECTS SAFETY BARRIER AT OUR PERMIT COUNTER.



OUR LOCKSMITHS REPLACE A LOCK AT THE DE YOUNG MUSEUM.

PUBLIC INFRASTRUCTURE & CIVIC BUILDINGS



SOIL COMPACTION GETS TESTED DURING THE RENOVATION OF THE WILLIE "WOO WOO" WONG PLAYGROUND IN CHINATOWN.



CEMENT SHOP CREWS POUR A NEW SIDEWALK AND ADA-COMPLIANT CURB RAMPS IN THE SILVER TERRACE NEIGHBORHOOD.



CONTRACTORS INSTALL A SEWER PIPE NEAR RUSSIA STREET.



THE ANIMAL CARE AND CONTROL PROJECT TEAM STANDS ATOP THE CITY'S NEW ANIMAL SHELTER'S ROOFTOP TERRACE DURING CONSTRUCTION.



CONCRETE USED FOR SAN FRANCISCO CITY PROJECTS IS CHECKED FOR QUALITY ASSURANCE AT OUR MATERIALS TESTING LAB.



TINA KWAN WITH OUR STRUCTURAL ENGINEERING TEAM IN SUNOL, WORKS ON THE ALAMEDA CREEK WATERSHED CENTER.



THE JEFFERSON STREETScape IMPROVEMENT PROJECT TEAM CHECKS ON CONSTRUCTION PROGRESS.

SLOW STREETS & SHARED SPACES PROGRAMS



SOME STREETS IN RESIDENTIAL AREAS ARE CLOSED TO TRAFFIC TO PROMOTE SAFE, SOCIALLY DISTANCED SPACE FOR PEDESTRIANS.



NEW PARKLETS PROLIFERATE TO PROMOTE SAFE SOCIALLY DISTANCED DINING.



GRANT AVENUE IN CHINATOWN IS CLOSED TO TRAFFIC ON THE WEEKENDS TO ACCOMMODATE SOCIAL DISTANCING.

COVID COMMAND CENTER (CCC)



EMERGENCY OPERATIONS STARTED AT THE DEPARTMENT OF EMERGENCY MANAGEMENT HEADQUARTERS ON TURK STREET.



EMERGENCY OPERATIONS LATER MOVED TO MOSCONE CENTER TO BETTER ACCOMMODATE SOCIAL DISTANCING GUIDELINES.



MAYOR LONDON BREED MEETS WITH MANAGERS AT THE EMERGENCY OPERATIONS CENTER.



DONNA D'CRUZ AND CARLO ALFONSO WORK PLANNING AND COMMAND DUTIES AT COVID HEADQUARTERS.



WE ASSIST WITH DISTRIBUTING PUBLIC HEALTH INFORMATION TO LOCAL BUSINESSES.



COMA TE, PUBLIC INFORMATION OFFICER, COORDINATES EMERGENCY FOOD DISTRIBUTION.



OUR OPERATIONS CREWS ON DEPLOYMENT AT COVID COMMAND.



WE PREPARE PALLETS OF SUPPLIES.



BRYAN DAHL, LEFT, SERVES AS A MEDIA RELATIONS SPECIALIST AND COORDINATES NEWS BRIEFINGS.



VITO VANONI, A SENIOR ARCHITECT, ON ASSIGNMENT IN THE PLANNING SECTION.



ANTOINE COLBERT DELIVERS SUPPLIES TO THE EMERGENCY OPERATIONS CENTER.



PUBLIC WORKS DISTRIBUTES DIAPERS TO FAMILIES IN NEED.



NICKY WOO, CREATIVE PRODUCER, DESIGNS GRAPHICS AND INFORMATIONAL MATERIALS.



SHIH-WEI LU, FRONT, TRANSLATES INFORMATION FOR THE CHINESE-LANGUAGE COMMUNITY.



RAMSES ALVAREZ COORDINATES RESOURCES TO BE DISTRIBUTED THROUGHOUT THE CITY.



COVID COMMAND KEEPS ABUZZ WITH ACTIVITY.

WORKING REMOTELY



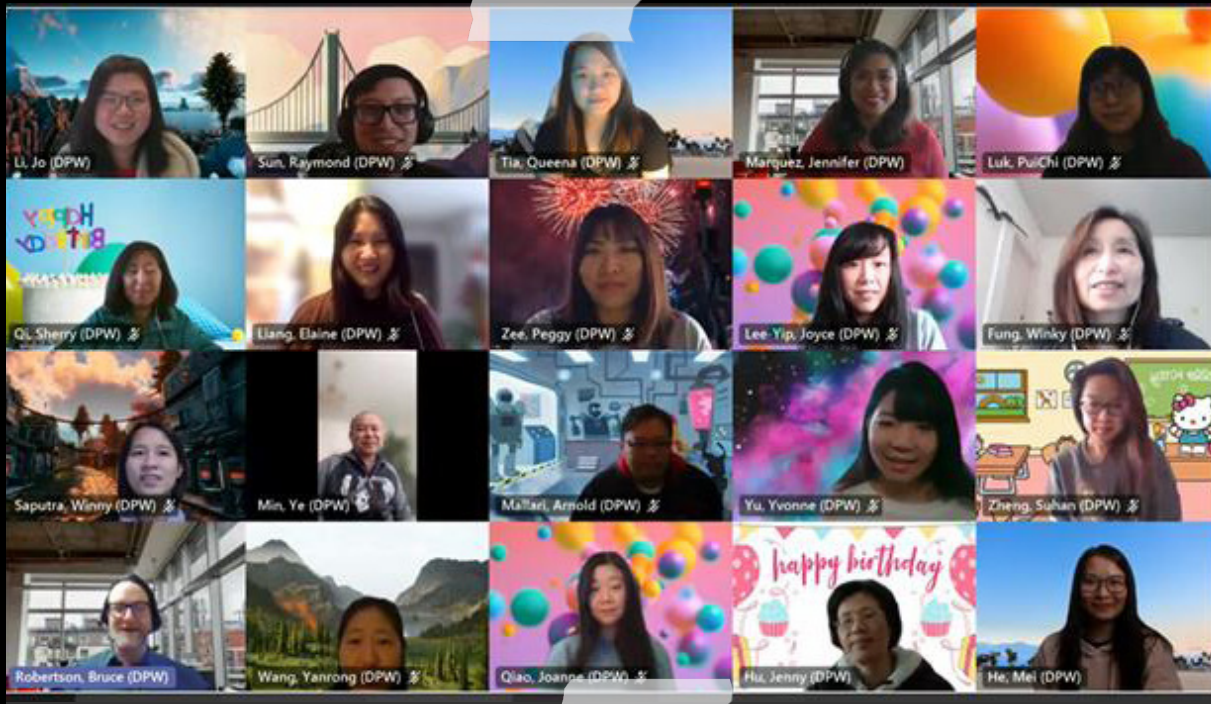
ERICA RUIZ, JUNIOR ARCHITECT



SEAN O'BRIEN, ASSISTANT PROJECT MANAGER



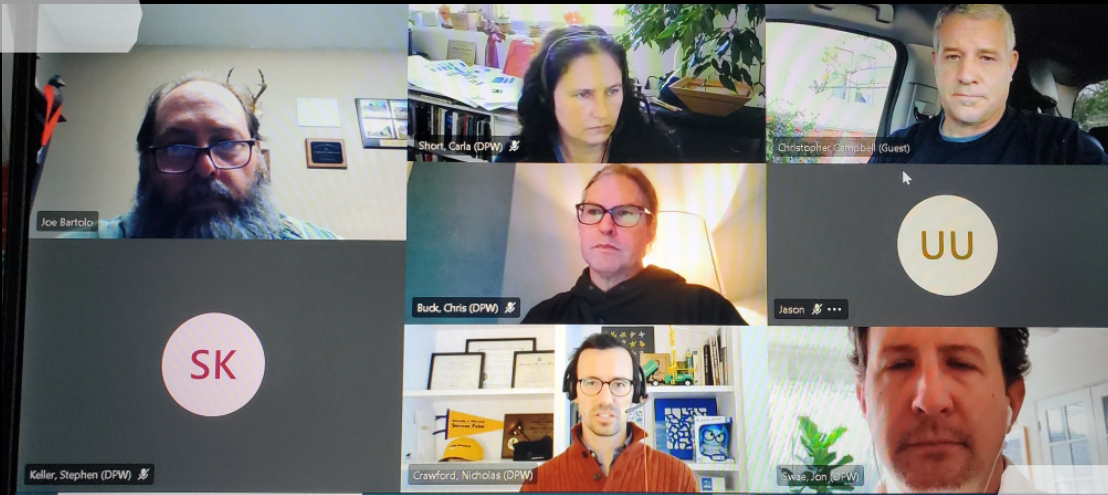
CLINTON OTWELL, EXECUTIVE ASSISTANT



ACCOUNTING TEAM



ALL-STAFF GATHER FOR A JUNETEENTH PRESENTATION



FOLKS FROM OUR BUREAU OF URBAN FORESTRY TEAM



FINANCE TEAM



CONSTRUCTION MANAGEMENT TEAM, BUILDING DESIGN & CONSTRUCTION



PROJECT MANAGEMENT TEAM, INFRASTRUCTURE DESIGN & CONSTRUCTION



FOLKS FROM OUR ENGINEERING TEAM

THANK YOU.

Thank you to the everyday heroes.
Thank you to the people of San Francisco.
Thank you for loving our City.

We still have a ways to go before we return
to even a semblance of normalcy,
or until we reset what normal means.

We will get through this,
together.



from the ground up:

SOIL



**“The soil says don’t bring me your need,
bring me your seed.”**

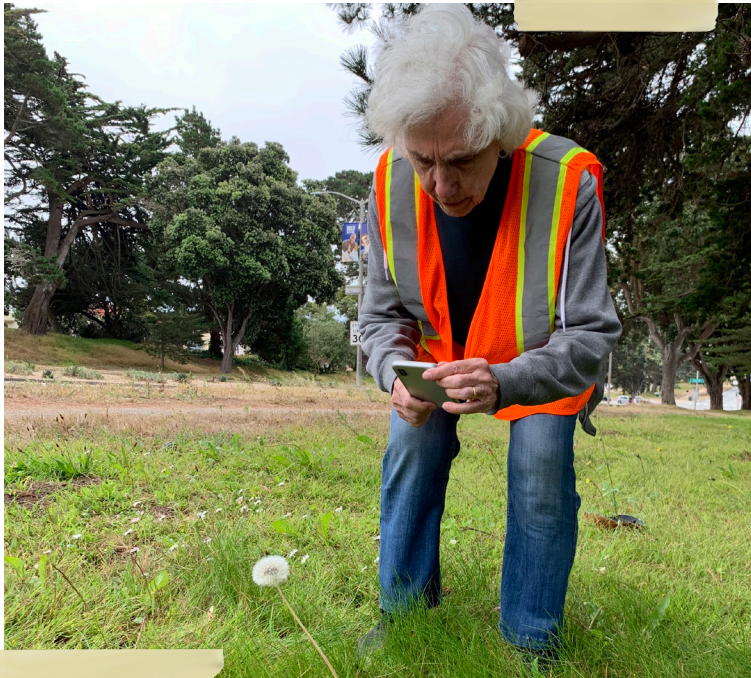
— Jim Rohn



SUNSET BOULEVARD BIOBLITZ

The goal was to document as much biodiversity – from bees to bamboo – along Sunset Boulevard in one day.

EVEN THIS DANDELION WILL BE ADDED TO THE FIELD STUDY.



An enthusiastic group of volunteers joined Public Works employees to become temporary field scientists and get some good exercise during the first-ever Sunset Boulevard BioBlitz where we married technology with curiosity to document the flora and fauna along the City's important westside corridor.

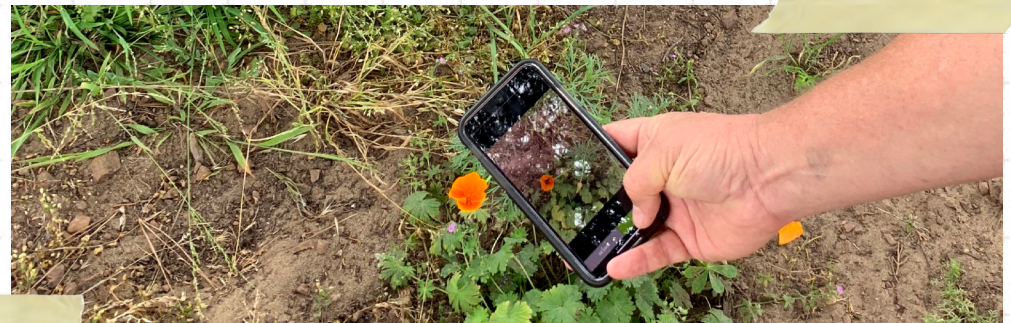
We conducted the block-by-block survey on July 21 with the goal of finding and identifying as many different species as possible. Participants used the iNaturalist app, which records field observations and lets users share and discuss their findings.

The BioBlitz initiative is a joint project of the California Academy of Sciences and the National Geographic Society. Our event partners included SF Environment, Climate Action Now!, Nature in the City and, of course, the residents who took time out of their Sunday to take part.

Led by the Public Works landscape architecture team, we focused on Sunset Boulevard because of the significant improvements underway on the iconic San Francisco greenway that connects Golden Gate Park to Lake Merced.

The new Sunset Boulevard Master Plan looks to reinvigorate the two-mile stretch to make it more beautiful and more sustainable. The data collected at the BioBlitz will help inform our work going forward.

WILDFLOWERS GRAB THE ATTENTION OF THIS BIOBLITZ SLEUTH DURING THE FIELD SURVEY.



POLLINATOR GARDEN

It took about 1 ½ pounds of wildflower seeds to transform an empty City-owned lot in the Western Addition into a pollinator garden. The 1,200-square foot garden at 1353 Turk Street sits tucked between a modern apartment complex and the historic Fillmore Muni substation that once powered streetcars in the western half of the City. Until mid-February, the lot was covered in gravel, weeds and litter.

Volunteers and our gardeners, led by Brian Lease, from our Bureau of Urban Forestry, covered the ground with cardboard to keep the weeds at bay and layered that with clean soil before scattering the mix of 11 varieties of native coastal California wildflower seeds, including lupine, California poppies, clarkia and yarrow. A bit of hand-watering at the start, and rains from the skies in March, let the wildflower seeds do what they're meant to do: turn into flowers. A rainbow of purple, pink, yellow and orange blooms emerged, just in time for spring. It didn't take long for the butterflies and bees to arrive, moving from one blossom to the next.

The pollinator garden, found behind a tall fence made of thin black bars, is easy to pass by without noticing. But it's a hidden gem worth looking for, bringing a welcome touch of nature into a dense urban neighborhood.





BAKER BEACH GREEN STREETS PROJECTS

The project along Camino Del Mar, Sea Cliff Avenue and the 25th Avenue entrance to Baker Beach aims to beautify the neighborhood and better manage stormwater before it enters the City's combined sewer/stormwater system. The project includes the creation of rain gardens, installation of pervious concrete along the parking lanes and construction of a new eco-friendly underground stormwater storage system. The improvements, which fall within the Richmond watershed, will handle some 2.6 million gallons of stormwater a year, reducing stress on the sewer system, helping to prevent localized flooding and reducing the likelihood of sewer discharge at Baker Beach during heavy rains.

The project is a partnership with the San Francisco Public Utilities Commission, the San Francisco Recreation and Park Department, the National Park Service and San Francisco Public Works.

Public Works landscape architects and hydraulics engineers performed the detailed design and assisted with construction support. Our streets and highways and structural engineering teams also were involved. The San Francisco Public Utilities Commission managed the project and its construction.

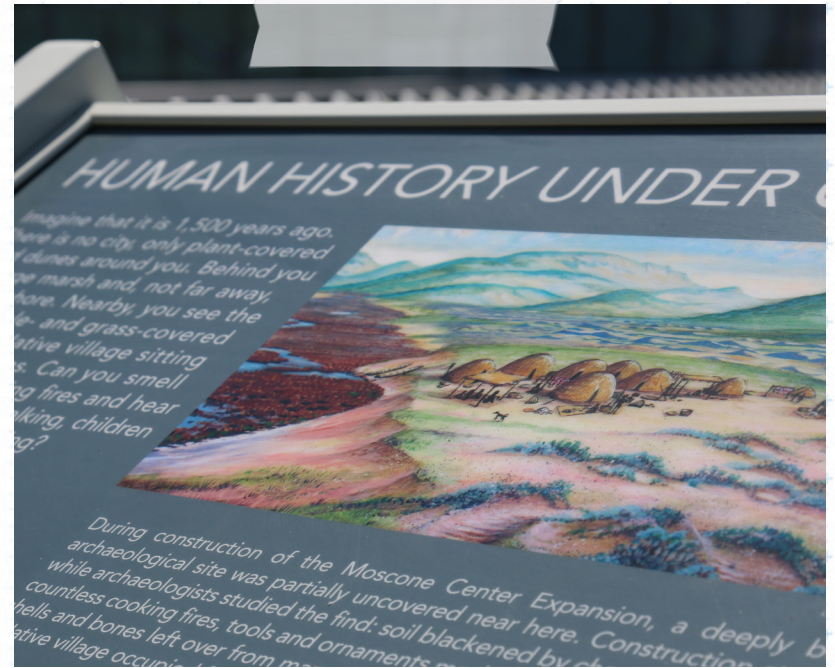
OHLONE TRIBE HISTORY

The rich and diverse history of San Francisco didn't start in the 1840s with the California Gold Rush and the 49ers who poured into the City. Nor did it start when the Spanish colonialists uprooted indigenous cultures and established a Mission and Presidio in 1776. Rather, San Francisco's history extends back thousands of years further in time. During those millennia, California was the land of Native Americans, and the Ohlone Tribe called San Francisco – and much of the surrounding Bay Area – home, as do their descents today.

It may seem an impossible task to envision what everyday life was like for the Ohlone people, as the land where they once dwelled is now the site of the recently expanded Moscone Center which lies in the heart of San Francisco's vibrant urban setting. Fortunately, the archaeological excavations of the Yerba Buena site that were performed during the multi-phase Moscone Expansion Project yielded a treasure trove of knowledge about ancient San Francisco. During construction of the Moscone Center's expansion, soil blackened by charcoal and ash from countless cooking fires, tools and ornaments made of shell and stone and the shells and bones left over from many meals were discovered. These remains were evidence of a Native village that occupied this land from about 1,500 to about 600 years ago. This village was later identified to belong to the Ohlone Tribe

To commemorate the Ohlone people, two interpretative panels were installed at the site of discovery. These panels summarize and memorialize this chapter in our City's history and represent a rare urban example of how history is often preserved right below our feet. The panels also are testimony to how the successful implementation of environmental laws and regulations involve a concerted, collaborative partnership – in this case, among Public Works, San Francisco Environmental Planning, Far Western Anthropological Research Group and Ohlone representatives.

If you would like to see the interpretative panels, they are located on the north side of the West Bridge at Yerba Buena Gardens near the corner of Howard and Fourth streets.





TREE PLANTING

Tree planting is among the most important and also one of the most fun part of the Bureau of Urban Forestry's mission to enhance the City's green infrastructure. Trees benefit the environment, beautify our streets, clean the air, boost economic vitality and improve neighborhood livability. A total of 1,777 street trees were planted in San Francisco by Public Works crews, residents, contractors, developers and our nonprofit partners through a variety of initiatives.

A total of 1,777 street trees were planted in San Francisco in by Public Works crews, residents, contractors, developers and our nonprofit partners through a variety of initiatives.

Our Bureau of Urban Forestry crews planted 192 street trees. Friends of the Urban Forest, a Public Works nonprofit grant recipient, planted 1,021 street trees and Climate Action Now!, funded through a Cal-Fire grant, planted 120 trees.

The Urban Forestry Ordinance in the San Francisco Public Works Code allows for planting or for the removal (only if necessary) and replacement of street trees with a Public Works permit. Under that process, property owners and developers planted 444 trees.

Another 1,693 new street trees were planted over the past three years by private contractors as part of the City's streetscape improvement projects.

San Francisco's street tree population now exceeds 125,000 and their care falls to Public Works under the voter-approved game-changing StreetTreeSF program. The City's Urban Forest Plan set a goal of increasing the street tree population to 155,000 street trees within 20 years, meaning we need to plant an additional 30,000 trees.

To reach this goal, our strategic planting plan aims to supplement our annual planting efforts with a focus on a more equitable distribution of street trees. When we expand tree planting into neighborhoods without a lot of tree canopy coverage, we help fight climate change and improve health indicators for all San Franciscans.

from the ground up:

STREETS

“Roads were made for journeys,
not destinations.”

— Confucius





STREETS OF SAN FRANCISCO

Public Works' street resurfacing program ensures the City's streets are safe for the hundreds of thousands of motorists, cyclists and pedestrians who navigate them each day. The department is responsible for maintaining more than 900 miles of streets throughout San Francisco, comprising nearly 13,000 street segments or blocks.

During the past year, Public Works crews resurfaced 438 blocks – which is approximately 35 miles of roadway – that needed extra attention due to wear and tear from heavy use, excavation for work on underground utilities and deterioration caused by rain.

Street surfaces must be routinely maintained, renewed and resurfaced to extend the service life of the pavement by applying the proper treatment type at the right time. The most common treatments for streets include micro-surfacing, which is applying a protective material to the street's existing surface; grinding and paving, which involves removing the existing “black top” asphalt surface and replacing it with new asphalt; and full street reconstruction.

Major corridors and streets in each of the City's 11 districts received routine resurfacing work, resulting in safer and smoother roads for all users. To name a few: Arguello Boulevard in the Richmond, Ingalls Street in the Bayview, Clipper Street in Noe Valley, Brannan Street in the South of Market and Irving Street in the Inner Sunset.





TOWNSEND STREET IMPROVEMENTS

The new design keeps people who walk, drive and bike separated for added safety.

The project, on Townsend, between Fourth and Fifth streets, includes protected bicycle lanes, a pedestrian island to shorten the crossing distance from curb to curb, a new sidewalk, new curb ramps and bus loading islands. The block was resurfaced to make it smoother and safer for all users.

This portion of Townsend Street, adjacent to the Caltrain Station and close to the ballpark, serves nearly every mode of transportation, including Muni, bikes, scooters, taxis, intercity buses and private vehicles. The changes make the street less chaotic and easier to navigate. They dovetail into other Vision Zero safety improvements along Townsend Street.

Our crews from the Bureau of Urban Forestry Cement Shop and the Bureau of Street and Sewer Repair constructed the improvements. In all, they laid 1,300 tons of asphalt and 750 cubic yards of concrete. Others at Public Works were involved with the planning, design, engineering and permitting.

Before the first shovel went into the ground, a lot of smart planning, design work, traffic routing and permitting happened in partnership with the San Francisco Municipal Transportation Agency.









STREETSCAPES

Reimagining street design to improve safety while beautifying neighborhood commercial and mixed-use corridors.

Inner Sunset: Completion

The Inner Sunset project runs along Irving Street between Arguello Boulevard and 19th Avenue, and nearby stretches of Ninth and 10th avenues. The improvements include 95 new curb ramps to increase accessibility, four transit bulb-outs to make transit boarding safer and more efficient, two pedestrian bulb-outs to shorten crossing distances, traffic signal upgrades that give priority to transit over cars, and increased distance between N-Judah stops to enhance efficiency. Additionally, crews repaved the entire stretch with more than 5,000 tons of new asphalt to create a smoother roadway for all users.

Additional upgrades include new street trees, drought-tolerant plantings, and added sidewalk seating to serve residents and visitors. The project also includes fiber optic conduit installation, which will help create a network of high-speed internet across the City; and the replacement of aging sewer and water utility lines with larger, modern pipelines to provide more reliable service and minimize disruptions.

Another upside: The project strengthens the City's Emergency Firefighting Water System by upsizing 4,000 linear feet of pipeline to increase the capacity for high-pressure water needed during major fires. The City also installed 12 high-pressure fire hydrants that are connected to high-capacity cisterns, tanks and reservoirs throughout the commercial corridor.

Jefferson Streetscape - Phase II: Groundbreaking

The \$16.3 million streetscape project will transform Jefferson Street, from Jones to Powell streets, to enhance pedestrian safety and beautify the corridor. It will feature widened sidewalks, new pedestrian scale lighting, new street trees, landscaping, expanded seating and bicycle parking and geometrically patterned pavement to help calm traffic.





TRENTON ALLEY

More than a dozen alleys have been upgraded, the latest being Trenton Street, a one-block stretch in the heart of the historic neighborhood.

Criss-crossing Chinatown are more than 40 alleys that serve as short-cuts for pedestrians, corridors for delivery trucks and outdoor gathering spaces for residents in this tightly packed neighborhood. Given their importance, Public Works has teamed up with the Chinatown Community Development Center to improve the alleys with new streetscape designs to make them safer, more beautiful and more welcoming. So far, more than a dozen alleys have been upgraded, the latest being Trenton Street, a one block stretch bounded by Pacific, Jackson, Stockton and Powell streets in the heart of the historic neighborhood.

The newly reimagined street showcases decorative asphalt paving adorned with colorful depictions of fish and peonies. Bright red lighted bollards line the alley to provide safer passage for people walking. There's also a raised crosswalk at the Trenton and Jackson entrance to slow traffic. Beautiful magnolia trees bring added life to the corridor and there are eye-catching murals on the north end of the street.

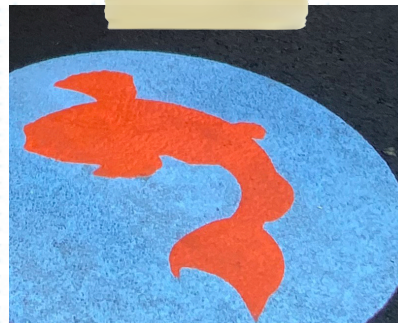
Public Works managed and designed the project, and our skilled trades workers performed much of the work.

PROJECT DETAILS:

CITY OFFICIALS & COMMUNITY REPRESENTATIVES GATHER FOR THE RIBBON CUTTING.



LUCKY FISH: WEALTH & PROSPERITY



BLOSSOMING LOTUS: ABUNDANCE OF GOLD & HARMONY



TRADITIONAL LION DANCERS BLESS THE ALLEY BEFORE IT OPENS TO THE PUBLIC





CLEAN CORRIDORS SF

Crews performed intensive sidewalk cleanups, followed by a comprehensive public education campaign.

The quality-of-life program began February 13 in the Little Saigon neighborhood. That was followed by focused work on Irving Street in the Sunset District and 18th Street in the Castro. Among the other neighborhoods on the schedule are the Bayview, West Portal, Richmond, Hayes Valley, Excelsior, North Beach, Mission, Fillmore, Haight, Tenderloin, Ocean View, Western Addition and Visitacion Valley.

The new initiative included a crew of up to 20 workers deployed to do a concentrated cleanup of targeted neighborhood corridors, which includes: litter patrol, steam cleaning, graffiti abatement and outreach and enforcement.

CleanCorridorsSF is one of the many ways we are serving residents by keeping sidewalks clean and strengthening community partnerships. This is ultimately our best resource to keep the City's sidewalks clean. The department is prioritizing a rapid response to dog and human waste, sidewalk dumping, trash pickup, graffiti removal and tree basin cleaning.

*LITTER PATROL:
MANUAL SWEEPING &
ILLEGAL DUMPING REMOVAL*



*STEAM CLEANING:
DEEP CLEANING & POWER
WASHING GRIMY SIDEWALKS*



*GRAFFITI ABATEMENT:
REMOVING TAGS
ON PUBLIC PROPERTY*



*OUTREACH & ENFORCEMENT:
WORKING WITH MERCHANTS,
RESIDENTS & PROPERTY OWNERS*



from the ground up:

PARKS



“Play is the highest form of research.”

— Albert Einstein

HANG OUT: ON THE ROPE COURSES



LAY OUT: ON THE ASTRO TURF



CHILL OUT: SIT BACK AND RELAX



SHOUT OUT: OUR PROJECT TEAM ENJOYING OPENING DAY



TURK-HYDE MINI PARK

Turk-Hyde Mini Park, staffed daily by Tenderloin Community Benefit District stewards, offers a safe, clean and fun refuge for families.

The joy springing from the children was palpable as they climbed the natural boulders, navigated a rope structure and slid down a zippy slide at the March 2nd opening day festivities.

The Tenderloin is one of the densest neighborhoods in the City with little open space and that is home to thousands of kids. The Recreation and Park Department's Turk-Hyde Mini Park, which is staffed daily by Tenderloin Community Benefit District stewards, offers a safe, clean and fun refuge for families. The landscaping includes colorful plants aimed to attract butterflies. There's even a swinging bench for parents and other caregivers to enjoy as they keep watch over their young'uns.

Public Works landscape architecture and electrical engineering teams were involved in the design and delivery of the \$2.2 million project, funded in part by the voter-approved 2012 Clean and Safe Neighborhood Parks Bond.

This park project broadened our reach to improve the diverse neighborhood. This reimagined park, developed by the City through a strong community partnership, brings a touch of nature to the heart of this compact urban environment.









WASHINGTON SQUARE PARK

The iconic open space in the heart of North Beach reopened after an irrigation and drainage system upgrade aimed at saving two million gallons of water a year. The overhaul also included new drought-tolerant landscaping and accessible pathways.

The Clean and Safe Neighborhood Parks Bond, approved by voters in 2012, funded \$1.2 million of the project. The San Francisco Public Utilities Commission awarded a \$625,700 grant for the project, which is expected to reduce water usage by two million gallons a year, or 66 percent. The improvements also are intended to keep the lawn from getting saturated from watering and rain.

San Francisco Public Works completed the architectural design and helped manage construction. Our design team honored the bones of the beloved historic landscape, elevating the design with more durable materials and setting the stage for the next 100 years. The unseen improvements of the drainage and irrigation allow the lawn to be used year-round and make more efficient use of our precious water resources.



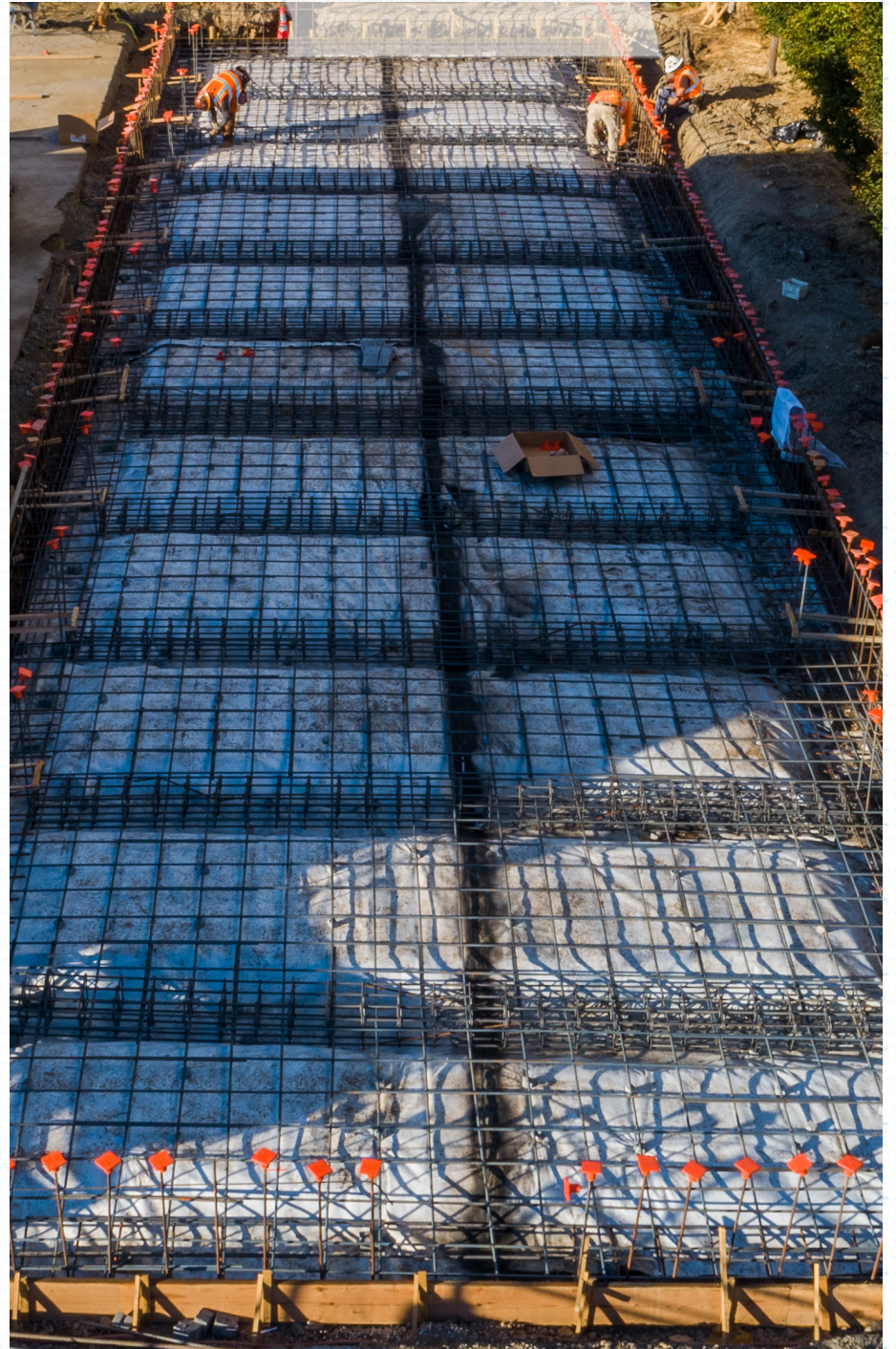
from the ground up:

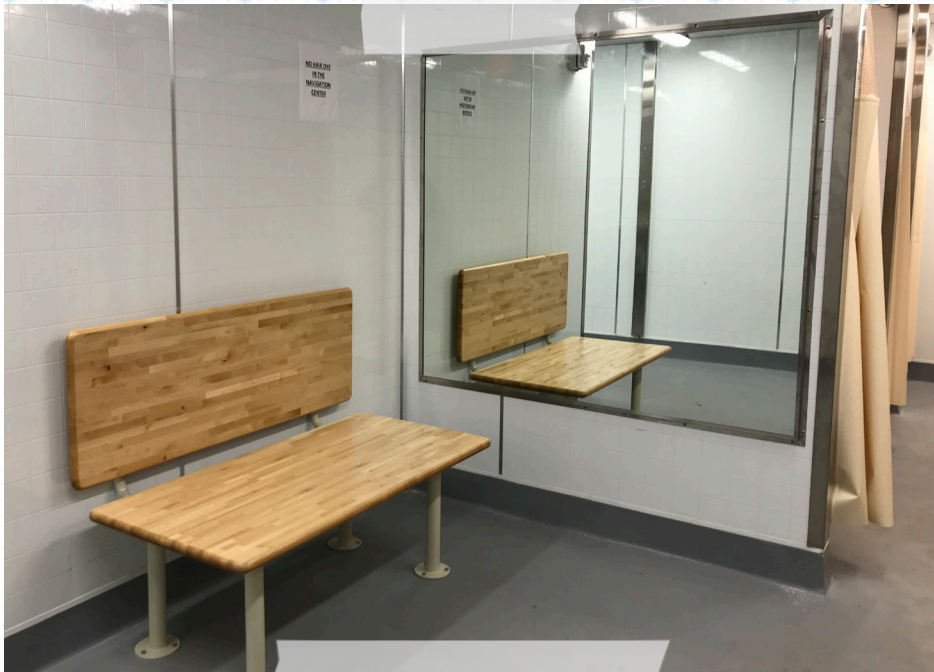
BUILDINGS



**“The space within becomes
the reality of the building.”**

— Frank Lloyd Wright





EMBARCADERO SAFE NAVIGATION CENTER

A 200-bed shelter with on-site services for people who have been living on the streets.

The Embarcadero SAFE Navigation Center will begin serving 130 individuals. Over a six-month period, it will expand to 200 beds.

Navigation Centers welcome partners and pets; provide safe storage for belongings; 24/7 access; and counseling and support services.

With the Embarcadero SAFE Navigation Center, there are now seven Navigation Centers in San Francisco, providing approximately 720 beds. The Navigation Centers have served more than 5,000 people since they launched in 2015.

Public Works provides design and construction management services for the Navigation Centers and the Department of Homelessness and Supportive Housing oversees operations. Five Keys, a nonprofit organization runs the new waterfront facility day-to-day.

The lease for the SAFE Navigation Center is for two years, after which the Port Commission will have the option to extend the lease for an additional two years.







MAXINE HALL HEALTH CENTER

A neighborhood clinic in the Western Addition that opened more than 50 years ago and provides care to nearly 4,000 residents each year, is about to undergo a transformative renovation.

The renovation project will fully retrofit the building and make room for larger exam rooms, seven additional patient rooms and an accessible patient group meeting room, among many other improvements. Once the building updates are complete, patients will be able to receive primary care, such as regular check-ups, behavioral health care, short-term counseling and other medical services, including lab testing, in one location. Co-location of services will enable Maxine Hall health care providers and staff to serve the patient holistically. The remodel also will improve accessibility for patients with disabilities by adding an elevator, curb ramps and updating existing ramps.

The \$14 million Maxine Hall remodel is mainly funded by the 2016 Public Health and Safety Bond. The Mayor's Office on Disability also contributed \$1.2 million for the elevator and other accessibility improvements. San Francisco Public Works is providing project management and design for the remodel.





MOTORCYCLE POLICE AND CRIME LAB

The new structure will be built to remain operational for up to 72 hours after a major earthquake or other disaster.

The 100,000-square-foot building, located at 1995 Evans Avenue, will bring two SFPD Forensic Services Division laboratories – currently located in separate outdated facilities – into a single seismically safe property. Bringing the division under one roof will enhance the processing of cases and allow for a more seamless sharing of data. Its resilient design will ensure the safety of first responders and residents when a disaster strikes.

The building will help improve efficiency for the Forensic Services Division and will house the SFPD’s Traffic Company, better known as the motorcycle officers. The Traffic Company and Forensic Services Division facility will be equipped with multiple laboratory spaces, a secure room to store evidence, a firearm testing facility, a briefing room and several conference and office spaces. Following the completion of the building, the SFPD’s motorcycles will be accessible in the event of an earthquake. There also will be space allocated for SFPD motorcycle parking.

San Francisco Public Works is managing the project for the Police Department and has partnered with HOK Architects, in association with MEI Architects, on its design. Clark Construction is the general contractor for the project. It is scheduled for completion in the fall of 2021.

The Traffic Company and Forensic Services Division facility project is funded by the Earthquake Safety and Emergency Response (ESER) Bond Program, an initiative to strengthen earthquake safety and emergency response resiliency through capital improvements on critical infrastructure, including fire, police and other first-response facilities.



TOPPING OFF SFFD NO. 49

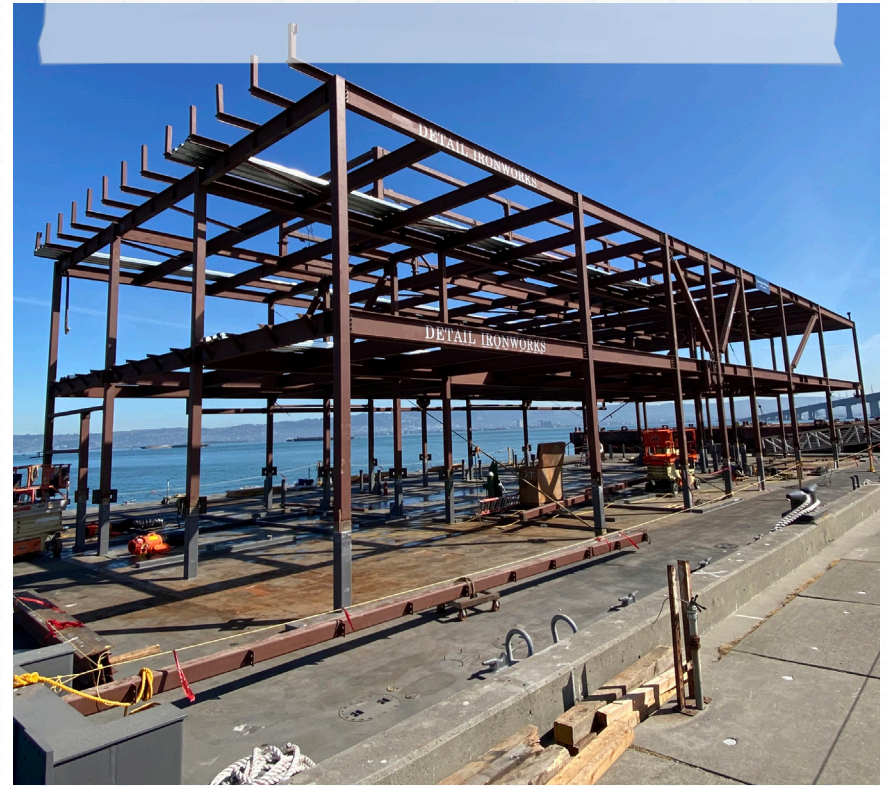
Public Works, the San Francisco Fire Department and construction crews marked a construction milestone with the topping out – or the placement of the final steel beam – at the City's new Ambulance Deployment Facility, formally called known as Fire Station No. 49, in the Bayview neighborhood.

The four-story building at 2241 Jerrold Ave. will be a seismically safe structure designed to serve the needs of a growing, 21st-century San Francisco. In addition to bolstering emergency response time and efficiency, the Ambulance Deployment Facility will become headquarters for the San Francisco Fire Department's emergency medical services, currently housed in a cramped, seismically deficient warehouse on Evans Avenue.



FACELIFT AT SFFD NO. 8

Three seasoned painters from our Bureau of Building Repair were assigned to not only give the tired-looking station a polished new look with a fresh exterior paint job, but also to address a long-standing problem of water intrusion. The side and back walls got a sharp-looking gray-and-black paint job, while the front of the station will match the historic color scheme – Seattle red, with black trim on the fluted columns and windows, with Sheffield gold accents. In addition, the historic carriage lights that adorn the front of the station were refurbished.



TOPPING OFF FLOATING FIRE STATION NO. 35

The San Francisco Fire Department's floating station, which is on track for a summer 2021 completion, is being built atop a steel float and anchored by four guide piles, which will allow the structure to rise and fall with the natural tide of the Bay, king tides and anticipated sea-level rise.

The float arrived from Shanghai, China in late March and is temporarily located on Treasure Island. Public Works is managing construction – a joint venture between Swinerton Builders and Power Engineering & Construction.

The Fireboat Station 35 project is funded by the voter-approved 2014 Earthquake Safety and Emergency Response (ESER) Bond.

The existing fireboat house is a beloved San Francisco landmark and will continue to function as Engine Company No. 35 when the floating station arrives from Treasure Island. The Fire Department's existing three fireboats and rescue watercraft will be moored at the new facility, and the existing dilapidated Piers 22½ and 24, where they are currently docked, will be demolished and reconstructed to meet current seismic and safety standards.





EARTHQUAKE SAFETY AND EMERGENCY RESPONSE BOND (ESER)

In March 2020, voters passed the \$628.5 million Earthquake Safety and Emergency Response (ESER) Bond. The bond will fund seismic upgrades and much needed improvements to aging first responder facilities and capital infrastructure in San Francisco. These improvements will increase San Francisco's capacity to quickly respond to a major earthquake or other disaster and to recover from the aftermath. The ability to respond quickly in an emergency will have a direct impact on how well our City recovers after the next major disaster.

The ESER 2020 bond consists of five program components. Of the \$628.5 million, \$153.5 million will be allocated towards renovating, expanding and seismically upgrading the City's aging Emergency Firefighting Water System; \$275 million will fund seismic retrofitting and resiliency projects for neighborhood fire stations and support facilities, such as firefighting training facilities; \$121 million will fund seismic retrofitting and resiliency projects for San Francisco Police Department district stations, and support facilities; \$70 million will be used to upgrade or replace critical City-owned disaster response facilities; and \$9 million will be allocated to expand the 9-1-1 Call Center to accommodate more dispatchers, new technologies and increased efficiencies.

ESER 2020 builds on the necessary work that began under the voter-approved 2010 and 2014 ESER bonds. The bond measure focuses on continuing to improve the structural resilience of essential facilities to ensure the effective delivery of fire and police services and improve disaster response facilities to be safe and operational during and after an earthquake or other disaster.

San Francisco Public Works manages all of the projects that are funded through the ESER bonds.



from the ground up:

BRIDGES



“Ask of the steel, each strut and wire...
what gave it force and power.”

— Joseph B. Strauss

STEINER STREET PEDESTRIAN BRIDGE

Over the Memorial Day holiday weekend, crews removed the Steiner Street bridge over Geary Boulevard - slab by slab - in a methodical operation that involved cranes, excavators, blow torches, crowbars and engineering know-how.

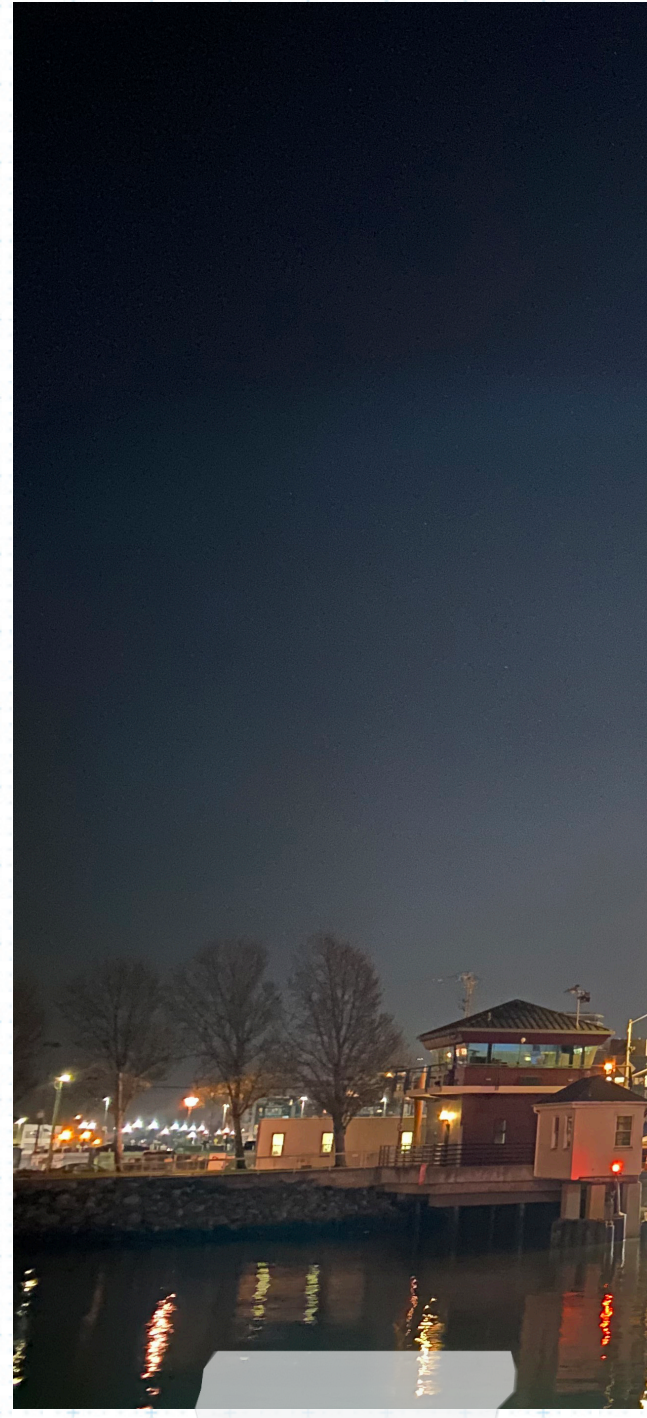
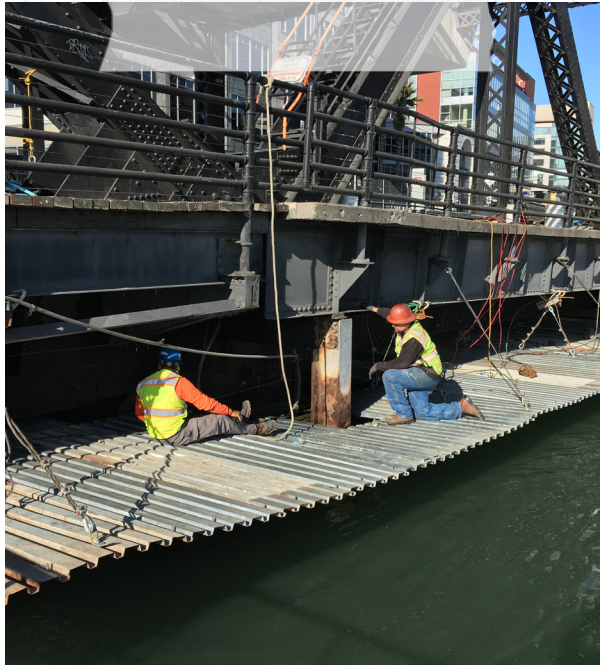
Taking down the first of three slabs, which weighed in at 70,000 pounds, brought a little drama to the scene, when it wouldn't budge right away from where it had been nestled for nearly six decades. The crews first tried pulling it from the top, then pushing it from the bottom, until finally it came loose, and the crane could swing it safely away to the flatbed truck nearby.

The engineers who were on hand watched each move with a mix of excitement, curiosity, nervousness, and, finally, relief. It's not every day a bridge is demolished in San Francisco. In all, crews took down 165 feet of bridge span and 222 feet of ramp.

Several Public Works teams were involved in the bridge-removal project: Project Management, Construction Management, Structural Engineering, Electrical Engineering, Regulatory Affairs, Site Assessment and Remediation and Public Affairs.









THIRD STREET BRIDGE

The Third Street Bridge, also known as the Lefty O'Doul Bridge, continued to undergo rehabilitation work as part of a two-year, \$25 million renovation project. This iconic bascule bridge, connecting China Basin and Mission Bay, was designed by Joseph Strauss and opened to the public on May 12, 1933 during the Great Depression. Passersby may have seen the historic drawbridge raised the night of January 23 so crews could replace corroded bolts – work that could only be performed when the bridge was lifted to give access to workers.

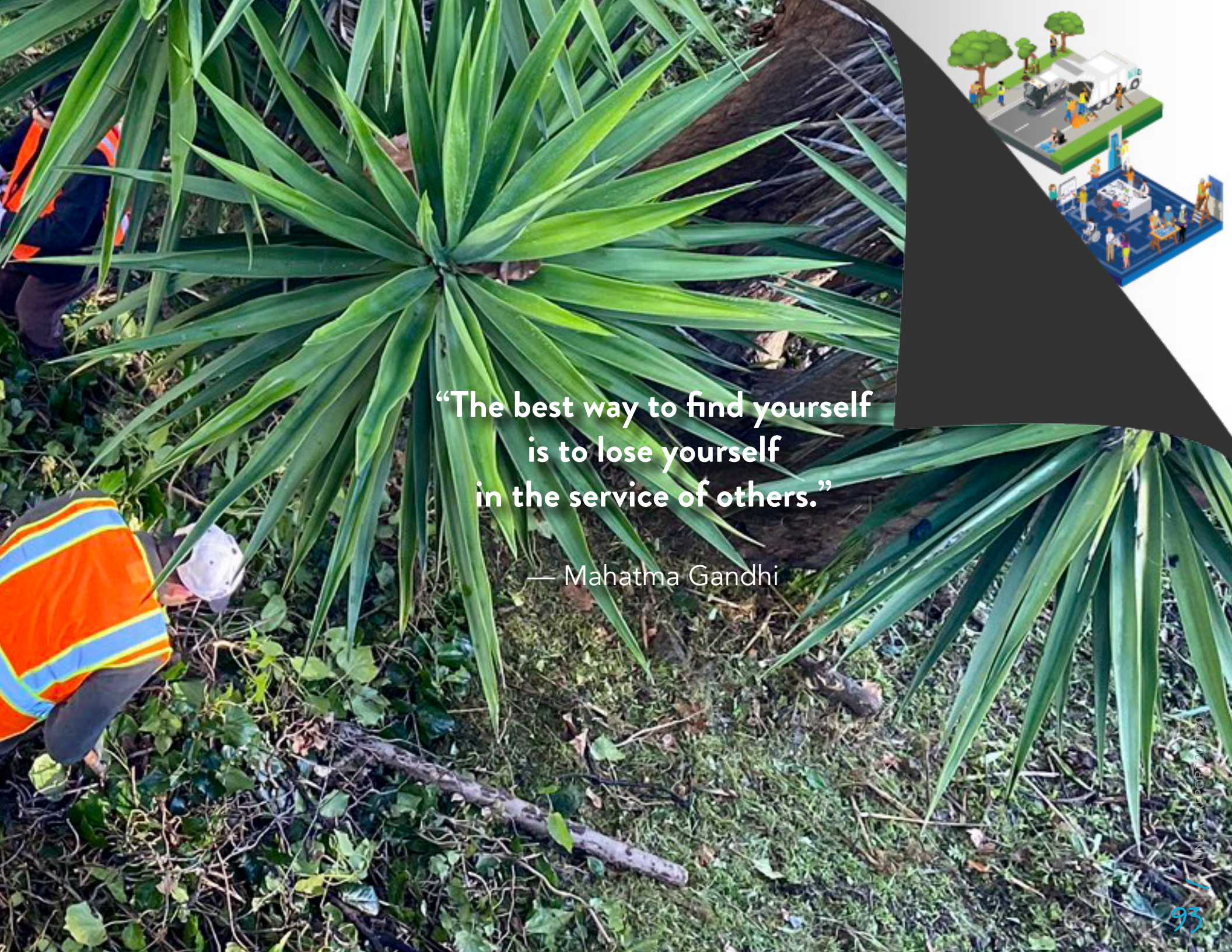
A large construction-staging barge also could be moved, as needed during the rehabilitation project, to the west side of the span to support work being done below the water's surface.

The first phase of the rehabilitation project involved counterweight repairs, with work performed by Cal State Constructors. Phase II work, performed by American Bridge Company, began in October 2018 with scheduled completion in spring 2020.



from the ground up:

EVERYDAY HEROES



**“The best way to find yourself
is to lose yourself
in the service of others.”**

— Mahatma Gandhi

CIVIC PRIDE

Every week, Civic's team of workers rotates through a cleaning schedule that includes 22 freeway on and off ramps throughout seven neighborhoods in the City, including the Mission and South of Market. Each day, upwards of 100 garbage bags are filled with debris ranging from broken car parts and random shoes to fast-food wrappers and the ubiquitous cigarette butts. They also have safely disposed of hundreds of discarded needles.

Navigating these busy ramps can be dangerous work for the cleaning crews, so Caltrans has trained Civic's team on safe work practices around traffic and the proper handling of hazardous waste. Caltrans also has provided cleaning supplies and traffic control.

Public Works' collaboration with Civic has stretched the program's impact far beyond neighborhood beautification by layering it with workforce development and civic engagement. The nonprofit's core mission is to help those finishing long prison sentences in a community setting instead of behind bars to address and overcome the barriers to employment that they face upon returning to society. A key component: Give people a job that not only starts them on a path toward financial stability but also contributes to the public good. Fulfilling that mission, in turn, helps us keep San Francisco clean.



LUNAR NEW YEAR CLEANUP



After the symbolic 28-foot-long golden dragon passed, marking the end of the Chinese New Year Parade on February 8, our crews, alongside Recology, the private waste hauler, got to work. We cleaned up piles of spent firecrackers, confetti, glitter, food wrappers, paper cups and all kinds of litter left by revelers. In all, crews picked up 17,720 pounds of trash. We power-washed the sidewalks and flushed the roadway for a fresh and clean feel. By 9:30 p.m., the streets were cleaned and reopened to traffic. Prior to the parade, our crews inspected all the tree basins to make sure they were leveled and free of tripping hazards, surveyed the parade route to repair all the potholes and cleaned the public spaces in Chinatown, Union Square and along Market Street.

PIT STOPS TURN 5 AND GO 24/7



Before the August 12 launch of the 24-hour Pit Stops, none of the City's 25 Pit Stops were open past 10 p.m. – and that was only at one location. The rest closed for the day between 4 p.m. and 8 p.m.

The Pit Stop program, which we started five years ago with three locations in the Tenderloin, now operates in 25 locations in 13 neighborhoods. Mayor London Breed included funding in the current fiscal year's budget to open seven more locations, and expand hours at all the Pit Stops.

PARTNERING SUCCESS



The Partnering Awards ceremony commemorated 14 projects from six City departments, celebrating the successes of infrastructure and building teams that used facilitated collaborative partnering as a foundation to map out mutual goals, communicate better and resolve issues with the contractors who deliver our construction projects.

The Polk Streetscape Project and San Francisco Fire Station No. 5 in the Western Addition were awarded silver trophies; and the Masonic Avenue Streetscape Improvement Project took home a bronze at the ceremony.

Have you heard?

snapshots: RACIAL JUSTICE

a Public Works podcast

sfpublishworks.org/snapshots-racialjustice

Listen to Snapshots of our colleagues' lives as they share their experiences with racism, bias and social injustice - and their hopes moving forward.

 Larry Stringer Operations	 Robert Milton Operations	 Kareem Jackson Operations	 Beth Rubenstein Communications	 Patrick Rivera Infrastructure Design & Construction
 Jumoke Akin-Taylor Building Design & Construction	 Nicolas King Building Design & Construction	 Myisha Harvey Director's Office	 Guillermo Perez Operations	 Benedetta Scabbagh Operations
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Listen to the entire series to fulfill 2 hours of training hours.
Have a story to share? E-mail us at hello@sfdpw.org

SNAPSHOTS: RACIAL JUSTICE PODCAST
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THE PUBLIC WORKS RACIAL EQUITY WORKING GROUP:
 Nikki DeGuzman, Beth Rubenstein, Siobhan Kelly, Patrick Rivera, Julian Pham, Alexandra Bidot, Jin Zhao, Darlene Frohm, Guillermo Perez, Nicolas King, Jumoke Akin-Taylor, Bruce Robertson

RACIAL EQUITY



Confronting racism is one of the biggest challenges of our time. Constructing a new anti-racist foundation for our 121-year-old department will not happen overnight and it will not be smooth. Not only must we overcome bureaucratic hurdles, but also deeply personal ones.

In summer 2019, Public Works began its Racial Equity Initiative by forming a multiracial 12-member Racial Equity Working Group, drawn from staff from across divisions, to guide and advance the department's work around racial justice. At the same time, the mayor and Board of Supervisors approved legislation creating the City's Office of Racial Equity and stipulated that each City department develop an Action Plan that aims to enact institutional and structural change to achieve Racial Equity.

Provided with a framework by the Office of Racial Equity, the Public Works is taking the lead to develop an action plan that includes the voices and experiences of as many employees as possible. Phase 1 of the action plan, focused on how to achieve racial equity within the department, is set for completion in early 2021. Phase 2 will focus on the services and programs we provide to the public.



LOVE OUR CITY

Battle for the Bay and our monthly Community Clean Team volunteer events.

More than 3,000 volunteers came out strong to represent #TeamSF in Battle for the Bay, a competition involving the mayors of three Bay Area cities to protect and clean the waterfront through increased volunteerism.

The Sept. 21 event concluded with record numbers of volunteers, trash picked up and beautification projects completed. San Francisco hosted worksites from Yosemite Slough in the City's southeast to Ocean Beach on San Francisco's western edge.

San Francisco's volunteers picked up more than 70,000 pounds of trash from 20 locations spanning 46 miles of coastline from Ocean Beach to Hunters Point. They also worked on habitat restoration, removed graffiti, planted trees and painted a delightful marine-themed mural that spans more than 1,000 feet near Candlestick Point.

In addition, in the weeks leading up the big event, Public Works partnered with Caltrans to remove several abandoned boats from the Bay, and the two agencies teamed up with Recology to haul away many more tons of trash and debris along highways and coastal areas.

Battle for the Bay began as a friendly contest between San Francisco Mayor London Breed and Oakland Mayor Libby Schaaf who wanted to see which city could bring out the most volunteers and pick up the most trash on the annual Coastal Cleanup Day. San José Mayor Sam Liccardo later entered his city into the competition.

Their collective goal: increase volunteer turnout for Coastal Cleanup Day, raise awareness about the problem of marine debris and promote programs to prevent littering and illegal dumping. They delivered on all three fronts.

The challenge, dubbed Battle for the Bay, marked the 20th anniversary of a similar cleaning and greening competition between San Francisco and Oakland.

The competitive cleanup was part of a broader effort by San Francisco Public Works to team up with volunteers to improve San Francisco neighborhoods. Our largest and longest-running program, Community Clean Team, hosted a one-day event in a different supervisorial district every month bringing together out staff and community partners to paint our graffiti, weed medians, plant trees and pick up litter to improve the quality of life in our neighborhoods.



SAN FRANCISCO'S SOUTH EASTERN WATERWAYS WERE GROUND ZERO FOR THE TRI-CITY COMPETITION.



OVERGROWN WEEDS WERE REMOVED.



NO ROCK WAS LEFT UNTURNED AS WE CLEANED OUR CITY.



A VOLUNTEER CONTRIBUTES TO THE OCEAN-THEMED MURAL THAT STRETCHES ALONG THE CANDLESTICK POINT STATE RECREATION AREA.



VOLUNTEERS FILLED HUNDREDS OF GARBAGE BAGS WITH LITTER.



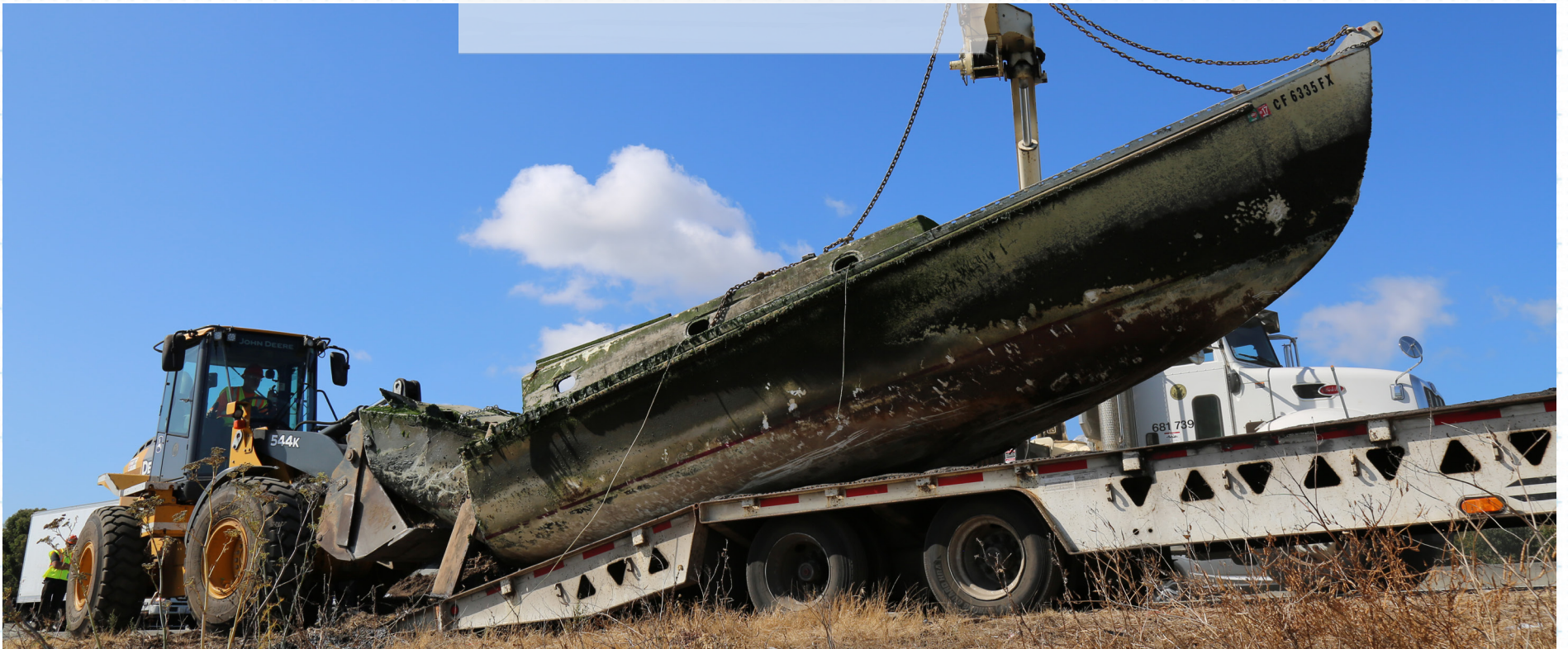
WORKING HAND IN HAND TO LOVE OUR CITY.



AN ABANDONED BOAT SINKING IN THE BAY.



OUR CREWS POSE WITH THEIR MARITIME HAUL.



CREWS HAUL OUT THE WRECKED VESSEL TO DISPOSE OF IT PROPERLY.



MAYOR LONDON BREED KICKED OFF THE EVENT, REVVING UP THE CROWD OF VOLUNTEERS.



FAMILY MEMBERS OF OUR CONSTRUCTION MANAGEMENT TEAM CAME OUT TO PITCH IN.



DARLENE FROHM AND ALISON MICKELS WITH COMMUNITY PROGRAMS TAKE A MOMENT BEFORE THE START OF THE EVENT.



MEMBERS OF THE SAN FRANCISCO POLICE DEPARTMENT ALSO WERE PRESENT TO SHARE THEIR LOVE FOR OUR CITY.



CO-WORKERS FROM THE DIRECTORS OFFICE TOOK PART IN THE DAY'S EFFORTS.



HAPPY VOLUNTEERS SHOWED OFF SOME OF THEIR EARLY HAUL.



YOUNG VOLUNTEERS GATHER TO CELEBRATE THEIR ACCOMPLISHMENT OF HELPING TO KEEP OUR CITY CLEAN AND BEAUTIFUL.



VOLUNTEERS HELP PAINT OUT GRAFFITI.



CLEANING UP THE ROADWAY MEDIANS.



EVERY VOLUNTEER COUNTS.



LANDSCAPING BENEATH THE FREEWAY.



TAMING OVERGROWN VEGETATION.



IT TAKES A TEAM TO KEEP SAN FRANCISCO CLEAN. WORKING WITH A FABULOUS VIEW IS AN ADDED BONUS.



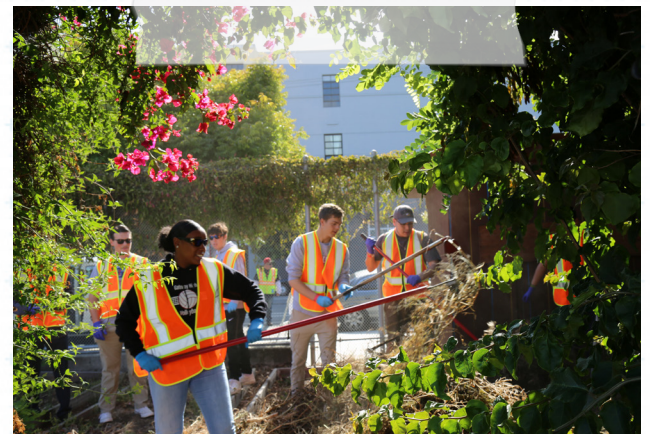
PLANTING TREES.



PLANTING ALONG THE ROADWAY MEDIANS.



CLEARING LITTER AND LEAVES ATOP CATCH BASINS.



TENDING TO COMMUNITY GARDENS.

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An aerial photograph of San Francisco, California, taken during the "Golden Hour" of sunrise. The city is densely packed with buildings, and a thick layer of fog or low clouds blankets the lower parts of the city and the surrounding bay. In the distance, the Transamerica Pyramid stands prominently on a hill. The sky is a clear, pale blue, and the overall atmosphere is serene and picturesque.

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